# Gender equality and diversity - in a police perspective

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## **Equality and diversity**

#### Gender equality:

- when it comes to issues of gender
- gender is not a minority question, generally

#### **Diversity**:

 when it comes to other categories such as ethnicity, age sexuality and others

Sometimes gender is included in the term diversity – ex: Danish Police has a diversity strategy where gender is included - often in genderbased organizations

# Female leaders in Danish Police

- Female leading police officers account for only 4.4 percent of all 910 police leaders
- Numbers has almost not changed even though the number of female police students has been increasing over the last years
- Since 2004 the organization has been working with strategies on recruting more female leaders

# Female leaders in Danish Police

- New initiatives; from 2015 the recruitment process has changed
- in order to create a more professional and "objective" process
- ex: when applying for a leading position, the applicant can, him or herself, send an application, whereas earlier the applicant had to get appointed by the leader
- likewise the job interview now is with 2 different leaders
- focus on "gatekeepers"

## Culture as gender neutral?

- Still; it is difficult for women to position themselves in the culture of the police:
- "The police is an old institution made by men for men. It is still strongly dominated by male culture, so when women position themselves as ambitious and decisionmaking, they risk being marked as "bossy" or "ice queens."

(Lene Sørensen, the first danish female ChiefPoliceInspektor, in "Dansk Politi", 2015)

• "...there is some kind of "institutional discrimination" which is not completely aware for people".

(Lene Sørensen, the first danish female ChiefPoliceInspektor, in "Dansk Politi", 2015)

## Culture as gender neutral?

- The word gender connotes "women"
- Empowering and other strategies suggests "fixing the women" - it becomes a problem for the women
- Instead; look at the organization and "fix" the culture and systems, make them more inclusive
- only gender neutral if you are included in the norm

# Reflect and work with norms and privileges

- Research results shows that we have to work with norms within gender based organizations if we want to be more inclusive (Lander 2013, Haake 2017)
- A danish study on diversity in the police shows that other ethnicities, to some extent experiences the police culture as excluding (IMR 2012)
- Female police leaders constantly need to prove that they are capable - and feeling tested by male coworkers (Haake, 2017)

### To work with inclusiveness?

Police swap helmets for caps to attract more transgender officers (In UK) http://www.dailymail.co.uk/news/article-4491878/Policeofficers-caps-attract-transgender-officers.html

• To work with inclusiveness can have a lot of positive side effects

 Not only the norm is being accepted but working with a broader perspective of recognition



- Create awareness on culture and how culture works
- Reflect and work with norms and privileges, visibility
- Ambitious leaders who really wants to see change
- Work with inclusiveness in practice

#### • Quotas???

# Thank you for listening